

Two-Year Plan Template

The following is a template for the Two-Year Plan. The Two-Year Plan will be submitted through the Colorado Opioid Settlement Tracker (COST) database. Please click [here](#) for the Approved Purposes (Exhibit A) and the Attorney General's report outlining strategies for use of funds.

Region: 14
1st Year Allocation Amt: \$461,527.99
Submission Date: June 27, 2022
Fiscal Agent Phone Number: 970-252-4532

Fiscal Agent Name: Montrose County
2nd Year Allocation Amt: \$195,659.21
Fiscal Agent Email: shansen@montrosecounty.net

Please describe your Region's measurable goals and objectives for utilizing the first two years of funding:

Our goal is to galvanize a cross-sector, regional approach to prevention, treatment, and recovery of substance use disorder within Colorado's Delta, Gunnison, Hinsdale, Montrose, San Miguel and Ouray counties. We strive to achieve this by ensuring our communities impacted by substance use disorder are resourced, connected and have pathways to healthy lives.

This overarching goal is broken down into 5 primary service areas with goals built into each of those as outlined below.

Service Area 1: Prevention

Goal	Strategies
Goal 1: Develop and implement primary prevention programs to prevent Opioid Use Disorder	<ol style="list-style-type: none"> 1. Coordinate and track primary prevention activities (school programs, PDMP, mental health first aid, family resources, etc.) across the region to identify gaps and start to expand free or low-cost programs in local communities across the region. 2. Research and recommend best practices in prevention programming in rural communities in order to use what others have found effective rather than developing our own
Goal 2: Develop and implement a communications campaign to reduce the stigma of mental health and OUD	<ol style="list-style-type: none"> 1. Gather information about national, statewide, and local stigma reduction campaigns and other mental health campaigns. Align communication campaigns where possible and determine gaps for future local or regional campaigns.
Goal 3: Develop the infrastructure necessary to implement and analyze the effectiveness of prevention programs and strategies	<ol style="list-style-type: none"> 1. Develop a centralized "lifecycle" database that tracks the demographics of the population, intervention efforts and outcomes and ensures non-duplication of services and resources across the region

Service Area 2: Treatment

Goal	Strategies
Goal 1: Expand and increase treatment options across the region	<ol style="list-style-type: none"> 1. Coordinate and track treatment services provided across the region to identify gaps and determine where and how to expand outpatient, MAT, treatment diversity, etc
Goal 2: Build an infrastructure to successfully implement treatment programs and strategies and analyze their effectiveness	<ol style="list-style-type: none"> 1. Develop and implement a plan to recruit and retain a skilled and diverse workforce 2. Support action and activities to ensure accessibility to treatment including transportation and childcare
Goal 3: Share resources, services, treatment, and workforce across the region	<ol style="list-style-type: none"> 1. Build a system or inventory of services available by provider by community and ensure it is accessible and updated across the region and inter-regionally 2. Build communication frameworks to ensure resources and materials are shared across the region

	3. Ensure systems of share communication exists so that resources that are brought into one community could be accessed by all communities and decrease duplication of services
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Service Area 3: Harm Reduction

Goal	Strategies
Goal 1: Increase NARCAN, Fentanyl test strip, needle disposal and safe storage distribution and training across the region	<ol style="list-style-type: none"> 1. Coordinate and track NARCAN, Fentanyl test strip, needle disposal and safe storage distribution and training across the region to identify gaps and start to ensure the region is accessing, distributing and educating about the use of NARCAN and accessing the state bulk fund for NARCAN 2. Once gaps are understood, support local communities to increase NARCAN, Fentanyl test strip, needle disposal, and safe storage distribution, locations where it is accessible and training.
Goal 2: Develop infrastructure to ensure regional surveillance of overdoses	<ol style="list-style-type: none"> 1. Develop a regional data infrastructure where local communities can quickly pull their county specific data while also visualizing regional hot spots/gaps.
Goal 3: Provide services to families of people with SUD/OD	<ol style="list-style-type: none"> 1. Coordinate and track services provided to families across the region to identify gaps and develop a continuum of care from treatment to recovery including family support 2. Research and recommend best practices in family support programming in rural communities

Service Area 4: Criminal Justice

Goal	Strategies
Goal 1: Develop a regional strategic plan for the implementation of projects and programs for community corrections, community response, criminal justice and law enforcement	<ol style="list-style-type: none"> 1. Complete a regional strategic plan/feasibility study for projects and programs for criminal justice, law enforcement and non-criminalized responses (adult problem-solving court, diversion and restorative practices) 2. Take the necessary steps to implement the plan based on the recommendations and actions identified

Service Area 5: Recovery

Goal	Strategies
Goal 1: Expand recovery groups and community options to community members in recovery and their families, friends and communities of support	<ol style="list-style-type: none"> 1. Coordinate and track recovery options across the region to identify gaps and develop actions or recommendations to the implemented locally 2. Complete a feasibility study for expanding sober facilities and centers that reach the region and start implementation
Goal 2: Improve the continuum of care from treatment to recovery in community	<ol style="list-style-type: none"> 1. Build a referral and/or other system (e.g. coordination of navigators, case managers, etc) to ensure direct follow-up from care and treatment for those moving from treatment into recovery
Goal 3: Decrease stigma and discrimination of people living with SUD/OD	<ol style="list-style-type: none"> 1. Research existing state and local programs for people in recovery (e.g. housing, employment, etc.) and provide education to communities around how and where to access them and stakeholders around diminishing stigma (incl. law enforcement, healthcare providers, etc).

Resource Allocation

Please state what percent of funds will be allocated to the following primary service areas:

Prevention and Education:	24%
Treatment:	22%
Harm Reduction:	24%
Criminal Justice:	6%

Recovery:**24%****Describe how your region determined these allocations:**

During an all-day facilitated meeting, voting and non-voting council members did an activity that included self-allocating percentages into Prevention, Treatment and Recovery and providing justification for the allocation. Then each person went around to 4 different individuals to talk through their allocation and the justification. Each person listened to the other justification, did not provide counter points, and simply listened. Once all of the rounds of pairs were complete, groups of 4 were brought together to then determine their recommendation of allocation. All of those groups were then averaged to come up with a recommended allocation.

Once goals and strategies were then finalized, the facilitator completed a draft budget of actual expenses based, loosely on the desired allocation. The final allocations are reflective of the reality of cost of the goals and strategies as well as the desired allocations of the group.

If you did not allocate funds to a specific primary service area, please explain why:

N/A

Please specify how funds will be spent in each primary service area. Note the activity, the lead organization/ agency, if the program is new or existing and the total funds allocated. * If you will be utilizing a RFP or have not yet determined the lead organization/agency, please note that below or leave blank.

Prevention and Education:

Activity	Lead Organization/ Agency	New or Existing Activity	Total funds allocated
Coordinate and track primary prevention activities (school programs, PDMP, mental health first aid, family resources, etc.) across the region to identify gaps and start to expand free or low-cost programs in local communities across the region.	Staff will be hired or have FTE allocated at a TBN lead agency in the region to carry out this work	New	\$12,675
Research and recommend best practices in prevention programming in rural communities in order to use what others have found effective rather than developing our own	Staff will be hired or have FTE allocated at a TBN lead agency in the region to carry out this work	New	\$12,675
Gather information about national, statewide, and local stigma reduction campaigns and other mental health campaigns. Align communication campaigns where possible and determine gaps for future local or regional campaigns.	Staff will be hired or have FTE allocated at a TBN lead agency in the region to carry out this work	New	\$25,350
Develop a centralized "lifecycle" database that tracks the demographics of the population, intervention efforts and outcomes and ensures non-duplication of services and resources across the region	RFP (with data activity in harm reduction)	New	\$50,000

Total: \$100,700

Treatment:

Activity	Lead Organization/ Agency	New or Existing Activity	Total funds allocated
Coordinate and track treatment services provided across the region to identify gaps and determine where and how to expand outpatient, MAT, treatment diversity, etc	Staff will be hired or have FTE allocated at a TBN lead agency in the region to carry out this work	New	\$25,350
Develop and implement a plan to recruit and retain a skilled and diverse workforce	Southwest Council will use funding for a facilitator to develop a plan that is supported by other statewide workforce efforts	New	\$20,000
Support action and activities to ensure accessibility to treatment including transportation and childcare	Southwest Council will use funding for a facilitator to develop a plan that is supported by other statewide workforce efforts	New	\$20,000
Build a system or inventory of services available by provider by community and ensure it is accessible and updated across the region and inter-regionally	RFP Process for determining lead organization	New	\$15,120
Build communication frameworks to ensure resources and materials are shared across the region	RFP Process for determining lead organization	New	\$15,120
Ensure systems of share communication exists so that resources that are brought into one community could be accessed by all communities and decrease duplication of services	RFP Process for determining lead organization	New	\$15,120

Total: \$90,700

Harm Reduction:

Activity	Lead Organization/ Agency	New or Existing Activity	Total funds allocated
Coordinate and track NARCAN, Fentanyl test strip, needle disposal and safe storage distribution and training across the region to identify gaps and start to ensure the region is accessing, distributing and educating about the use of NARCAN and accessing the state bulk fund for NARCAN	Staff will be hired or have FTE allocated at a TBN lead agency in the region to carry out this work	New	\$25,350
Once gaps are understood, support local communities to increase NARCAN, Fentanyl test strip, needle disposal and safe storage distribution, locations where it is accessible and training.	Staff will be hired or have FTE allocated at a TBN lead agency in the region to carry out this work	New	\$25,350

Develop a regional data infrastructure where local communities can quickly pull their county specific data while also visualizing regional hot spots/gaps.	RFP (with data activity in prevention)	New	\$50,000
Coordinate and track services provided to families across the region to identify gaps and develop a continuum of care from treatment to recovery including family support	Staff will be hired or have FTE allocated at a TBN lead agency in the region to carry out this work	New	\$12,675
Research and recommend best practices in family support programming in rural communities	Staff will be hired or have FTE allocated at a TBN lead agency in the region to carry out this work	New	\$12,675

Total: \$100,700

Criminal Justice:

Activity	Lead Organization/ Agency	New or Existing Activity	Total funds allocated
Complete a regional strategic plan/feasibility study for projects and programs for criminal justice, law enforcement and non-criminalized responses (adult problem-solving court, diversion and restorative practices including implementation of the Sequential Intercept Model (SIM))	RFP	New	\$15,000
Take the necessary steps to implement the plan based on the recommendations and actions identified	TBN	New	\$10,000

Total: \$25,000

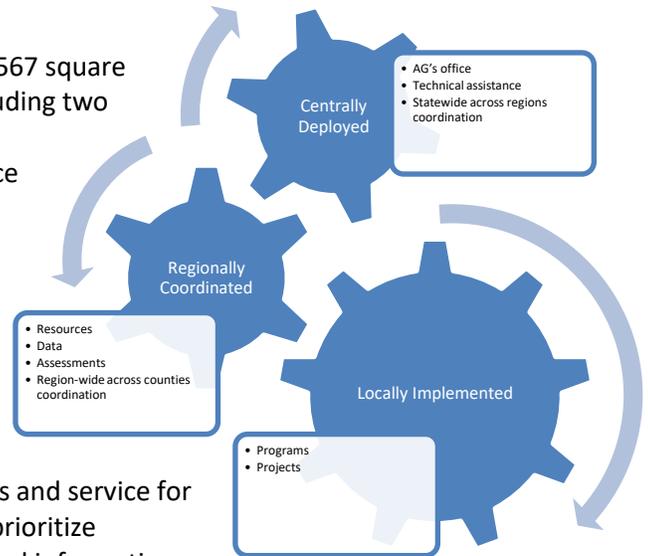
Recovery:

Activity	Lead Organization/ Agency	New or Existing Activity	Total funds allocated
Coordinate and track recovery options across the region to identify gaps and develop actions or recommendations to be implemented locally	RFP	New	\$25,000
Complete a feasibility study for expanding sober facilities and centers that reach the region and start implementation	Staff will be hired or have FTE allocated at a TBN lead agency in the region to carry out this work	New	\$23,350
Build a referral and/or other system (e.g. coordination of navigators, case managers, etc) to ensure direct follow-up from care and treatment for those moving from treatment into recovery	Staff will be hired or have FTE allocated at a TBN lead agency in the region to carry out this work	New	\$23,350
Research existing state and local programs for people in recovery (e.g. housing, employment, etc.) and provide education to communities around how and where to access them and stakeholders around diminishing stigma (incl. law enforcement, healthcare providers, etc).	Staff will be hired or have FTE allocated at a TBN lead agency in the region to carry out this work	New	\$23,350

Total: \$101,050

How does your plan address the diverse needs of populations specific to your region: (LGBTQ+, BIPOC, immigrants, rural communities, low income, etc.):

The Southwest Region has a total population of 103,938 over 9,567 square miles which overall comes out to 10.86 people/square mile including two counties defined as frontier counties. This broad area of diverse populations means that a regional approach to delivery of service is very difficult and at times impossible. In order to have the greatest impact across our communities while meeting communities where they are, the SWCORC believes that implementation should be centrally deployed, regionally coordinated and locally implemented (see diagram). This approach will ensure that local priorities are identified by local partners and deployed in a way to meet local needs. Additionally, by coordinating the work, data and implementation regionally, the partners will assure that the gaps and service for priority populations are well understood across the region and prioritize implementation strategies to fill those gaps based on the data and information provided by local communities.



Describe any new initiatives your region will be launching:

The initial work of the council will be new work for the council to work on regionally, but does not yet include new initiatives for the region. Additional collaboration, data and decision making is needed to determine the initiatives that are needed in the region. In the initial two years the council will focus on identifying gaps in services that are available for low or no cost and filling those gaps with existing and needed resource from this and other funding or TA support.

For existing programs, please explain how these programs will be expanded and why additional funding is required:

Currently there are several statewide opportunities that are not fully actualized across the region in an equitable way, but expanding capacity across the region to work regionally, further expansion of those statewide resources can be brought into local communities in the region. For example, not all communities have taken advantage of the bulk purchased NALOXONE at the state. The work of the Council will be to allocate funding to a position to identify the gaps of distribution and support regional collaboration on NALOXONE distribution.

Will you be collaborating with other regions? If so, please list which region(s) and how you will be collaborating:

Yes! Rather than doing a feasibility study for treatment and detox beds in this region, the Council will be collaborating with Region 17 to understand how they are completing their feasibility study and how that work could be applied to this region. Additionally, Council members have met with other regions, including Region 13 to understand how their plans do and do not overlap with Region 14's plan.

Please describe your regions infrastructure needs and if these needs are funded as a part of the 2-year plan. If the need is not funded, please explain why not:

Infrastructure Need	Location	Funded through 2-year Plan	If not funded, please describe
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Staff to support regional coordination	Region-wide	Yes, across the service areas	
Local driven data infrastructure that supports decision making and communications across the region	Region-wide	Yes, across Prevention, Treatment and Recovery service areas	
Ongoing facilitation of the Council	Region-wide	Yes, within Treatment	

Please share if your region is utilizing "braided" funding streams (utilizing funds from other sources in conjunction with Opioid Settlement Funds):

Specific counties have HRSA funding including Gunnison and an application from Montrose. Several potential funding sources for the blending and braiding of funding have come about as a result of the last legislative session. The Council will pay close attention to how that funding can support their needs and goals, though the specific blending and braiding of that funding are not readily known at the time of this 2-year plan because the state is still working through logistics.

In general, what are the anticipated outcomes at the completion of the first two years? Please share any preliminary plans regarding measuring outcomes. *Please note if these plans are still in development.

The outcomes of the first two years will be expansion of existing and necessary work equitably across the state after clearly identifying areas of need and growth (e.g. NALOXONE, Mental Health First Aid, etc) while building ongoing regional collaboration to identify the specific innovative needs and practices across the region. The desire for the Council is that the initial few years combine ongoing, thoughtful planning with action-oriented steps necessary to take action and save lives.

In order to measure outcomes the Council is proposing a region-wide data infrastructure to measure the impact of action. The desire of the Council is that this data infrastructure pulls together existing data and has connection to the ongoing work of the state to build a data infrastructure.

Please let us know if you have any questions or could use any assistance at opioids@coag.gov.